

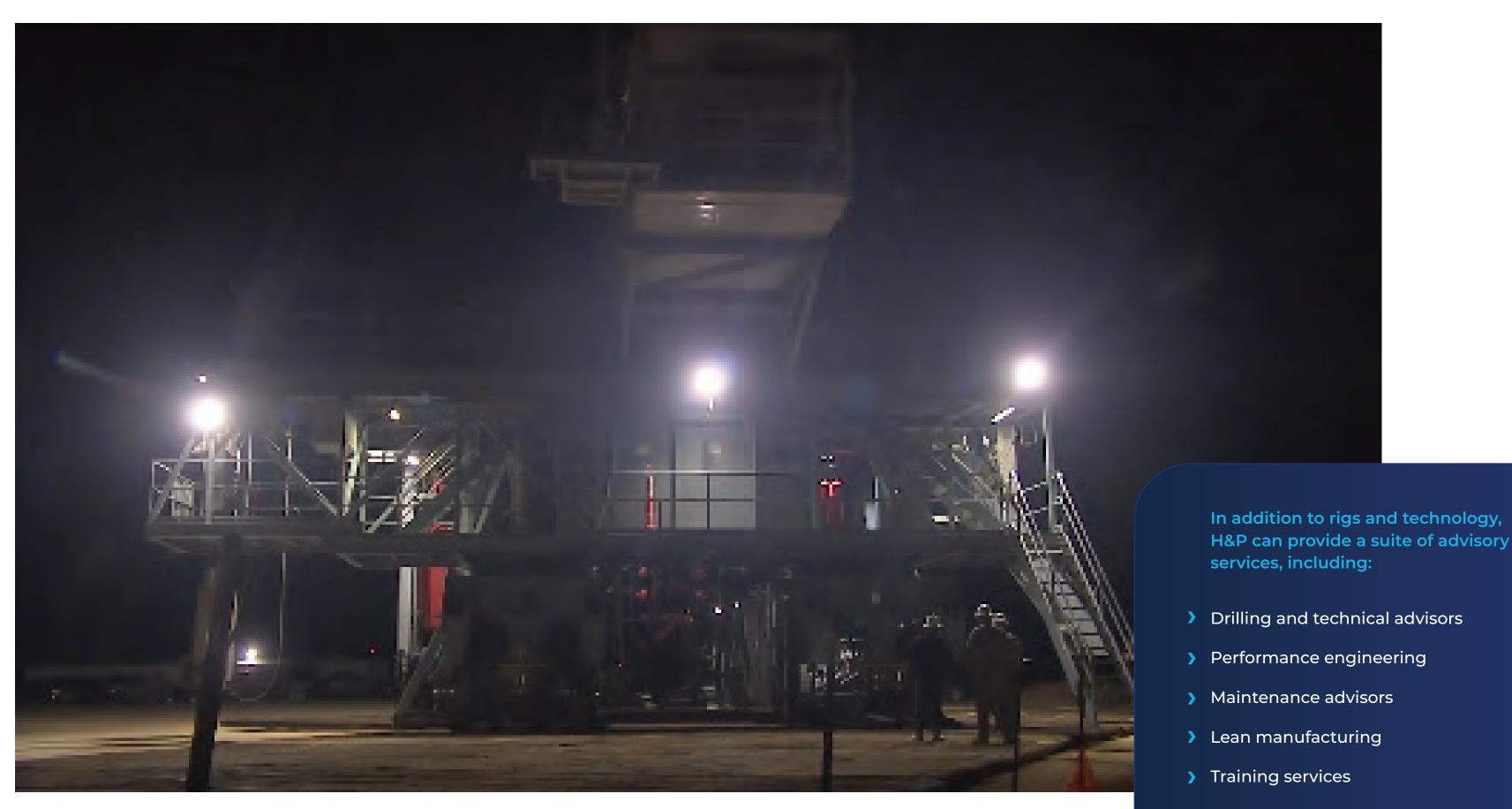
FLEXIBILITY OF DESIGN

We customize large and small pad solutions to meet multiple configurations.

Rig Mobility Options for:

- Multi-pad drilling >
- Super pad drilling
- Cube drilling development
- Infill well drilling >

SKIDDING AND WALKING SOLUTIONS UNIQUELY POSITIONED TO PROVIDE THE RIG OF CHOICE



FlexRig Fleet Specifications > > >

> Flexibility of Design

Continuous Improvement

- > Data and process improvement
- > Change management
- > Engineering and design





ECONOMY OF SCALE

With more experience than anyone in the US drilling market and deep engineering technical experience, we deliver the highest quality rig and lowest downtime in the industry – keeping you on time and on budget.

- Improved wellbore quality and placement increases operator revenue potential
- Lowering total costs decreases cost of ownership over the life of the well
- Consistency reduces risk and enables better planning to avoid costly outliers

> SINCE 2014, H&P HAS DRIVEN AN 88% DRILLING PERFORMANCE IMPROVEMENT AVERAGE IN THE THREE LARGEST U.S. UNCONVENTIONAL BASINS

THE POWER OF EFFICIENCY

LOWER COST PER WELL

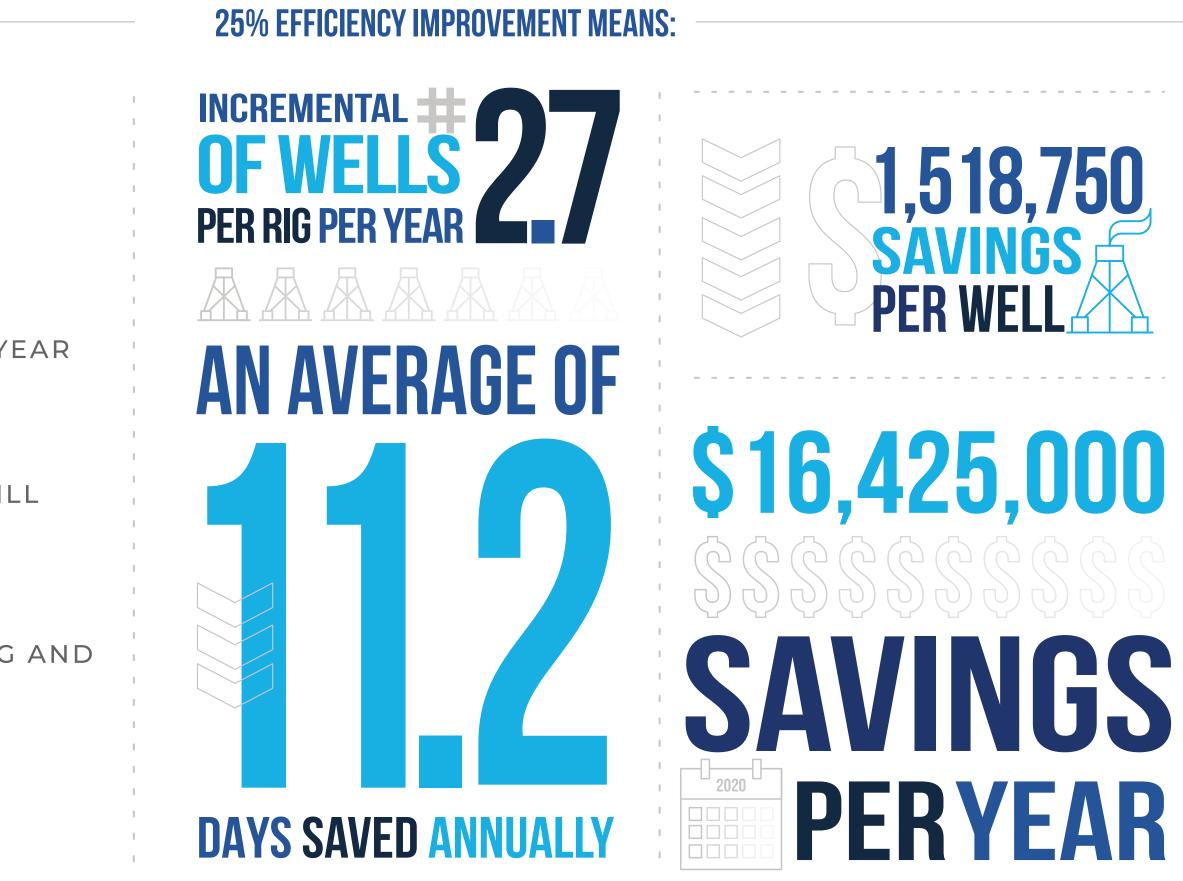
MORE WELLS DRILLED PER YEAR

LESS RIGS REQUIRED TO DRILL WELL PROGRAM



LESS RIGS = LESS OPERATING AND MAINTENANCE COSTS

Continuous Improvement







> CONTINUOUS IMPROVEMENT BENEFITS OF AN INTEGRATED BUSINESS MODEL

WE KEEP RIGS RUNNING

Maintaining Our Own Equipment Means:

- > We drive improvements based on a deep understanding of the rig & equipment
- **)** Lower downtime
- > Better repair procedures
- > Quick turnaround with broader access to equipment
- > Continuous improvement



OPERATE (& Improve)

AVERAGE NPT

	2017	2018	2019	2020
Avg. Drilling NPT (%)	1.06%	1.16%	1.17%	1.03%
Avg. Top Drive NPT (%)	0.36%	0.40%	0.33%	0.35%

Continuous Improvement

	ESIGN			CAT 3512 En	/OVERHAU	
(& Redesign)				Top Drives Mud Pumps		
				Drawworks		
				Choke Skids		
				ST-80 Iron Roughnecks		
				Pipe Delivery Systems		
		MANUFACT (& Upgrade				
	`````````````````````````````````````	EQUIPMENT MAINTEN	ANCE			
			Top Drive Over- haul	Engine Over- hauls	Engine Top Jo	
		OEM Cadence	Every 5 Years	Every 33,000 Hrs.	Every 11,000 H	
20		H&P Cadence	Every 7 Years	Every 60,000 Hrs.	Eliminated	
20 3%		Estimated Maintenence Savings	\$100,000/Unit	\$70,000/Engine		
3% 35%						

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